City of Austin External Audit of Human Resources Investigative Practices

| GENERAL STANDARDS: | Yes | No | N/A | Reviewer Comments |
|--|-----|----|-----|--------------------------|
| INDEPENDENCE | | | | |
| 1. The audit organization and the individual auditor, whether government or public, must be independent (GAS 3.02). Quality Control System procedures should include: a) Verify auditors were independent during the period covered by the subject matter of the audit and the period of the engagement (3.05) | | | | |
| b) Identify threats to independence, evaluate their significance, determine if identified threats to independence have been eliminated or are at an acceptable level, and apply and document safeguards as necessary (3.08, 3.20-3.23, 3.24, 3.59) | | | | |
| c) Evaluate the categories of threats to independence: self-interest, self-review, bias, familiarity, undue influence, management participation, and structural (3.14) | | | | |
| d) Decline or terminate the audit if threats cannot be eliminated or reduced to an acceptable level. (3.25) | | | | |
| e) Evaluate the impacts of threats identified after | | | | |

| GE | ENERAL STANDARDS: | Yes | No | N/A | Reviewer Comments |
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| | report issuance and take appropriate steps. (3.26) | | | | |
| 2. | When performance of a required nonaudit service could impair independence with respect to a required audit, disclose the nature of the threat that could not be eliminated or reduced to an acceptable level and modify the GAGAS statement accordingly. (3.44) | | | | |
| <u>PR</u> | ROFESSIONAL JUDGMENT | | | | |
| 3. | Use professional judgment (includes exercising reasonable care and professional skepticism) in planning and performing audits and in reporting the results. (3.60, 3.61) | | | | |
| <u>C(</u> | <u>OMPETENCE</u> | | | | |
| 4. | Assess skill needs to consider whether the essential skills match those necessary to perform a particular audit. (3.69, 3.70) | | | | |
| 5. | Staff assigned to conduct an audit should collectively possess the technical knowledge, skills, and experience necessary. (3.72) | | | | |

| GENERAL STANDARDS: | Yes | No | N/A | Reviewer Comments |
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| External/internal specialists assisting with or performing GAGAS audits are qualified and competent. (3.79-3.81) | | | | |

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| PREVIOUS AUDITS AND ATTESTATION ENGAGEMENTS | | | | |
| 7. Follow up on findings from prior audits/engagements. (4.05, 5.06) | | | | |
| FRAUD, NONCOMPLIANCE WITH LAWS, REGULATIONS, CONTRACTS, AND GRANT AGREEMENTS, AND ABUSE 8. Do not interfere with investigations or legal proceedings. (4.09, 5.10) | | | | |
| ELEMENTS OF A FINDING | | | | |
| Develop the elements of a finding that are relevant and necessary to achieve audit or engagement objectives. (4.10-4.14, 5.11-5.15) | | | | |
| DOCUMENTATION | | | | |
| 10. Make appropriate individuals and audit or attest documentation available to other auditors or reviewers upon request, subject to applicable laws and regulations. (4.16, 5.17) | | | | |
| REPORTING | | | | |
| 11. Report known or likely fraud, noncompliance, or abuse that is material to those charged with governance and when applicable, to external parties under specific circumstances. (4.25-4.26, 5.24-5.25) | | | | |
| 12. Develop the elements of the | | | | |

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| findings to the extent necessary to assist with understanding the need for taking corrective actions and making recommendations. (4.28-4.29, 5.27-5.28) | | | | |
| 13. Report known or likely fraud or noncompliance with laws, regulations, contracts, or grant agreements or abuse to outside parties when: 1) management fails to report as required or 2) management fails to take timely and appropriate steps to respond. (4.30-4.32, 5.29-5.31) | | | | |
| 14. Report views and planned corrective actions of responsible officials. If comments are inconsistent or in conflict or actions are inadequate, evaluate validity of comments. If auditors disagree with comments, report reasons for disagreement. (4.33-4.39, 5.32-5.38) | | | | |

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| PLANNING | | | | |
| 15. Plan and document work necessary to define audit objectives, scope, and methodology such that work provides reasonable assurance that sufficient, appropriate evidence supports conclusions. (6.06, 6.07, 6.10) | | | | |
| 16. Assess audit risk and significance within the context of the audit objectives by gaining an understanding of the following: | | | | |
| a) Nature of the program and user needs (6.11a, 6.13)b) Design and implementation | | | | |
| of internal controls (6.11b, 6.16) | | | | |
| c) Design and effectiveness of information system controls (6.11c, 6.24, 6.27) | | | | |
| d) Legal, regulatory, contract, and/or grant agreement provisions, and potential fraud and abuse (6.11d, 6.28, 6.30-6.32, 6.34) | | | | |
| e) Impact on ongoing investigation and legal proceedings (6.11e, 6.35) | | | | |
| f) Results of previous audits (6.11f, 6.36) | | | | |

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|--|-----|----|-----|-------------------|
| 17. Identify potential criteria to the extent relevant to the audit objectives. Planning allows auditors to identify potential criteria and sources of evidence, and evaluate whether to use the work of other auditors or experts. (6.12 a-c; 6.37; 6.38; 6.40-6.42) | | | | |
| 18. Determine the type and amount of evidence needed to obtain sufficient, appropriate evidence to address the audit objectives. Evaluate whether internal control or other program weaknesses are the cause when auditors conclude that sufficient, appropriate evidence is not available. (6.39) | | | | |
| 19. Extend audit procedures when there are indications that fraud or abuse significant to the audit objectives may have occurred; do not interfere with legal proceedings or investigations. (6.32; 6.34-6.35) | | | | |
| 20. Assess qualifications and independence of specialists. (6.12d, 6.43-6.44) | | | | |
| 21. Assign sufficient number of appropriately skilled staff and document work performed by specialists. (6.12d; 6.45-6.46) | | | | |
| 22. Communicate planning, performance, and planned reporting of the audit to those | | | | |

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| charged with governance (management, requestors, and others). Document communications. If the identity of those charged with governance is not clear, document the process used to make the identification. If the audit is terminated, document results, reason for termination, and communication to those charged with governance. (6.12e; 6.47-6.50) | | | | |
| 23. Prepare and update a written audit plan. (6.12f; 6.51) | | | | |
| SUPERVISION | | | | |
| 24. Properly supervise staff. Review work performed and document review of work before issuing the audit report. (6.53-6.55, 6.83c) | | | | |
| EVIDENCE | | | | |
| 25. Obtain sufficient, appropriate evidence to provide reasonable basis for findings and conclusions. (6.56-6.57) | | | | |
| 26. Document assessment that evidence taken as a whole is sufficient and appropriate for addressing audit objectives and supporting findings and conclusions. (6.58, 6.67, 6.69) | | | | |
| 27. Evaluate testimonial evidence and information provided by officials when used as evidence. (6.62, 6.65) | | | | |

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|---|-----|----|-----|-------------------|
| 28. Assess sufficiency and appropriateness of computer-processed information. (6.66) | | | | |
| 29. Based on the assessment of the evidence, apply additional procedures, redefine the audit objectives, or revise the findings and conclusions, if necessary. (6.71-6.72) | | | | |
| 30. Plan and perform procedures to develop the elements of a finding to address audit objectives and develop recommendations for corrective action. (6.73) | | | | |
| DOCUMENTATION | | | | |
| 31. Prepare and maintain audit documentation related to planning, conducting, and reporting on the audit to support findings, conclusions, and recommendations before issuing the report. (6.79-6.83) | | | | |
| 32. Document departures from GAGAS requirements and the impact on the audit and auditors' conclusions. (6.84) | | | | |
| 33. Make appropriate individuals and audit documentation available to other auditors or reviewers upon request, subject to applicable laws and regulations. (6.85) | | | | |

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|---|-----|----|-----|-------------------|
| REPORTING | | | | |
| 34. Issue audit report, make the report available to the public, unless specifically limited, if audit is terminated, document results of work completed and reason for termination. (7.03-7.04, 7.06) | | | | |
| 35. If, after the report is issued, auditors discover they did not have sufficient, appropriate evidence, follow appropriate procedures. (7.07) | | | | |
| 36. Audit reports should contain the objectives, scope, and methodology of the audit and the audit results. In reporting methodology when sampling significantly supports findings, conclusions, or recommendations, include sample design, the reason it was chosen, and whether results can be projected to the population. (7.08-7.13) | | | | |
| 37. Present sufficient, appropriate evidence to support the findings and conclusions in relation to audit objectives. Describe any evidence limitations and deficiencies in internal control, etc. (7.14-7.18) | | | | |
| 38. Report scope of work on internal controls and any significant deficiencies found. Refer to separate written communication to officials in audit report. (7.19) | | | | |

| PERFORMANCE STANDARDS: | Yes | No | N/A | Reviewer Comments |
|--|-----|----|-----|-------------------|
| 39. Report likely fraud, illegal acts, and significant violations of contracts or grant agreements, or significant abuse. (7.21-7.22) | | | | |
| 40. Report known or likely fraud, illegal acts, violations of contracts or grant agreements, or abuse to any appropriate outside parties. (7.24-7.26) | | | | |
| 41. Report conclusions based on objectives and findings. (7.27) | | | | |
| 42. Recommend actions to correct identified problems and to improve programs and operations. (7.28) | | | | |
| 43. Use the language in GAS 7.30 to cite compliance with GAGAS in report when all applicable requirements are followed, disclose when not followed. (2.23-2.24, 7.08, 7.30-7.31) | | | | |
| 44. Include a copy of written comments from responsible officials or a summary of written or oral comments. Evaluate the validity of the comments and revise report as necessary. (7.08, 7.32, 7.34-7.35, 7.37-7.38) | | | | |
| 45. If information is prohibited from public disclosure or excluded from the report due to its confidential or sensitive nature, disclose that certain information has been omitted and the reason for its omission. (7.08, 7.39, 7.42-7.43) | | | | |

| PERFORMANCE STANDARDS: | Yes | No | N/A | Reviewer Comments | |
|---|-----|----|-----|-------------------|--|
| 46. Submit report to those charged with governance, appropriate officials, and appropriate oversight bodies; document any limitation on report distribution. (7.44) | | | | | |